



TAX CHALLENGES ARISING FROM THE DIGITALISATION OF THE ECONOMY

Pan African Conference

Nairobi, Kenya

1st October 2019



Background

2013

- BEPS Action Plan announced

2015

- Action 1 Report delivered

2017

- G20 agreement for delivery of interim report in 2018 and final report in 2020

2018

- Interim report delivered
- Member proposals for a long-term solution

2019

- **Jan** - Policy paper
- **Feb/Mar** - Public consultation
- **May** - IF meeting
- **June** - G20 FM meeting

2020

- **Final Report**



Where are we today?



Tensions in the system

- Aggressive audits & tax disputes
- Unilateral measures
- Dissatisfaction focused on highly digitalized MNEs and allocation of taxing rights

Three proposals from IF members

- None of them has reached consensus in isolation

High level of political commitment

- G20 and G7 support
- IF commitment (2018 Interim Report, 2019 PoW)



Goals and Implications

- Develop unified approach merging 3 proposals for consensus;
- Start with the strong commonalities identified in the PoW;
- Meet strong demand for simplicity (e.g. public consultation).

Timeline (2019 & Early 2020)

TFDE & SG (Oct/19)

Public Consultations (Nov/19)

IF (Jan/20)

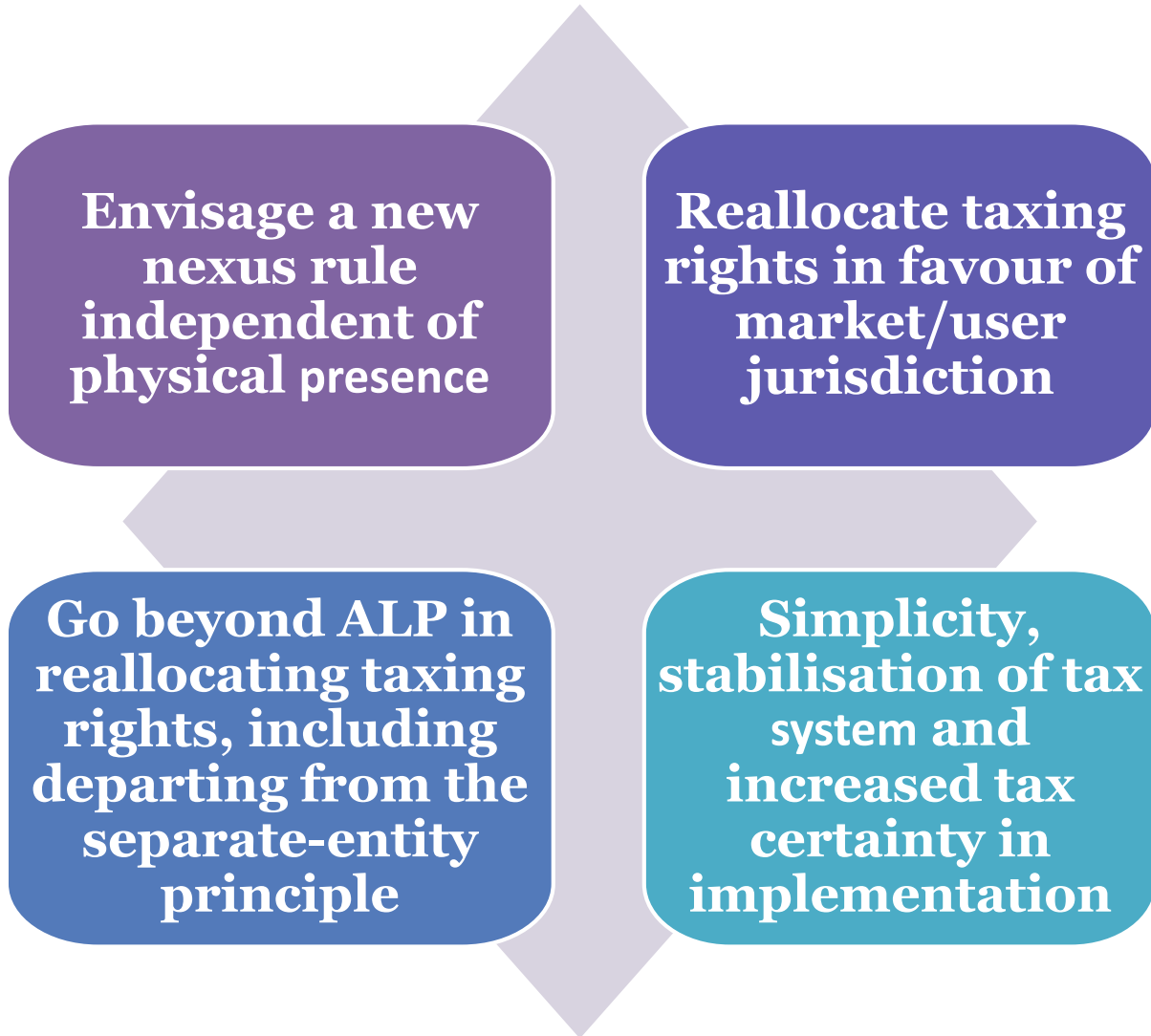
Build viable consensus proposal addressing challenges



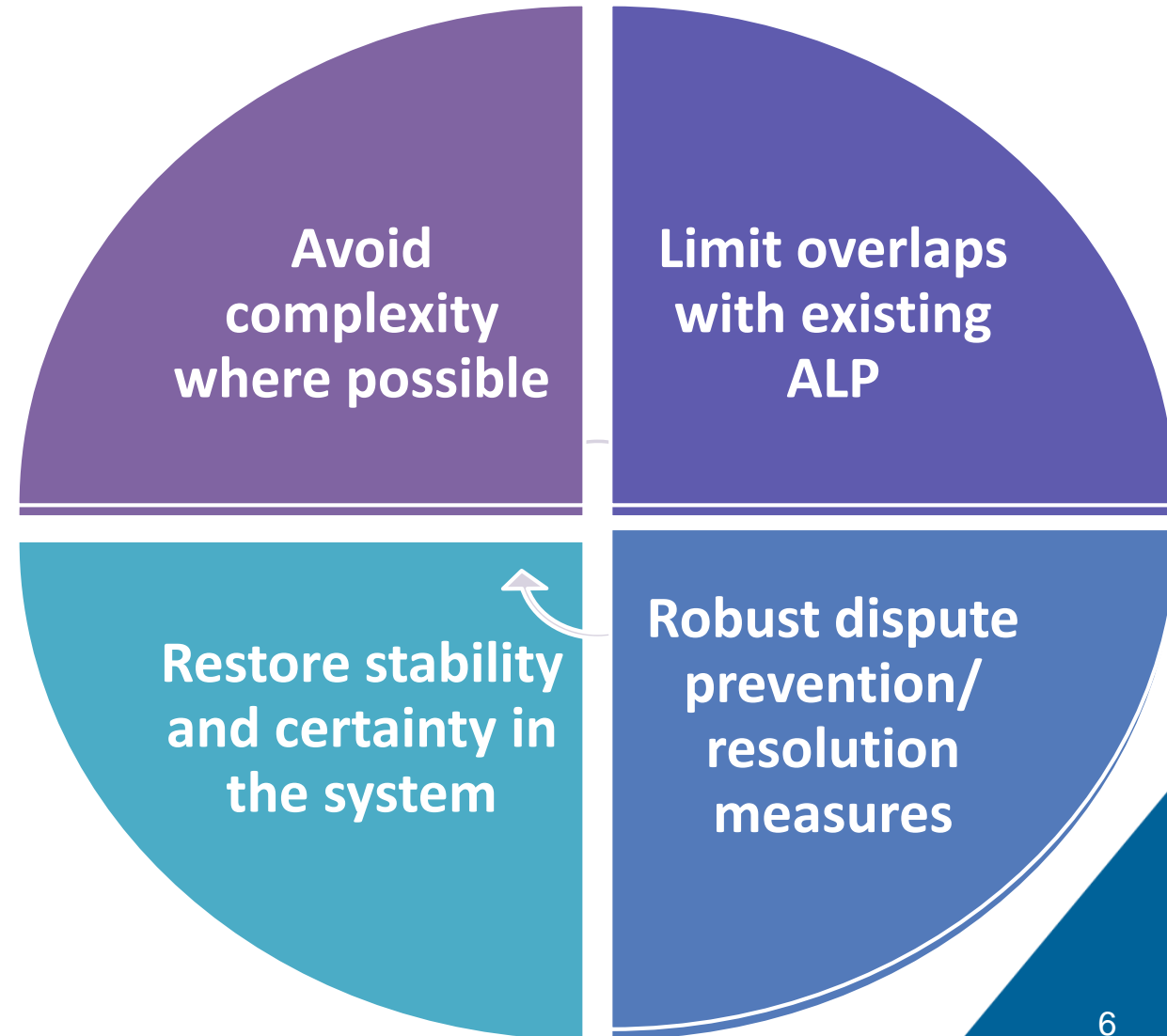
PILLAR 1



Commonalities



Guiding Principles





...as Foundations of a Unified Approach





PILLAR 2



Pillar Two – Rationale of the GloBE proposal

Limits of “substance”
as a mechanism for
addressing harmful
tax competition

Opportunity to revisit some
of the outcomes under the
hybrid rules

Setting a floor for tax
competition

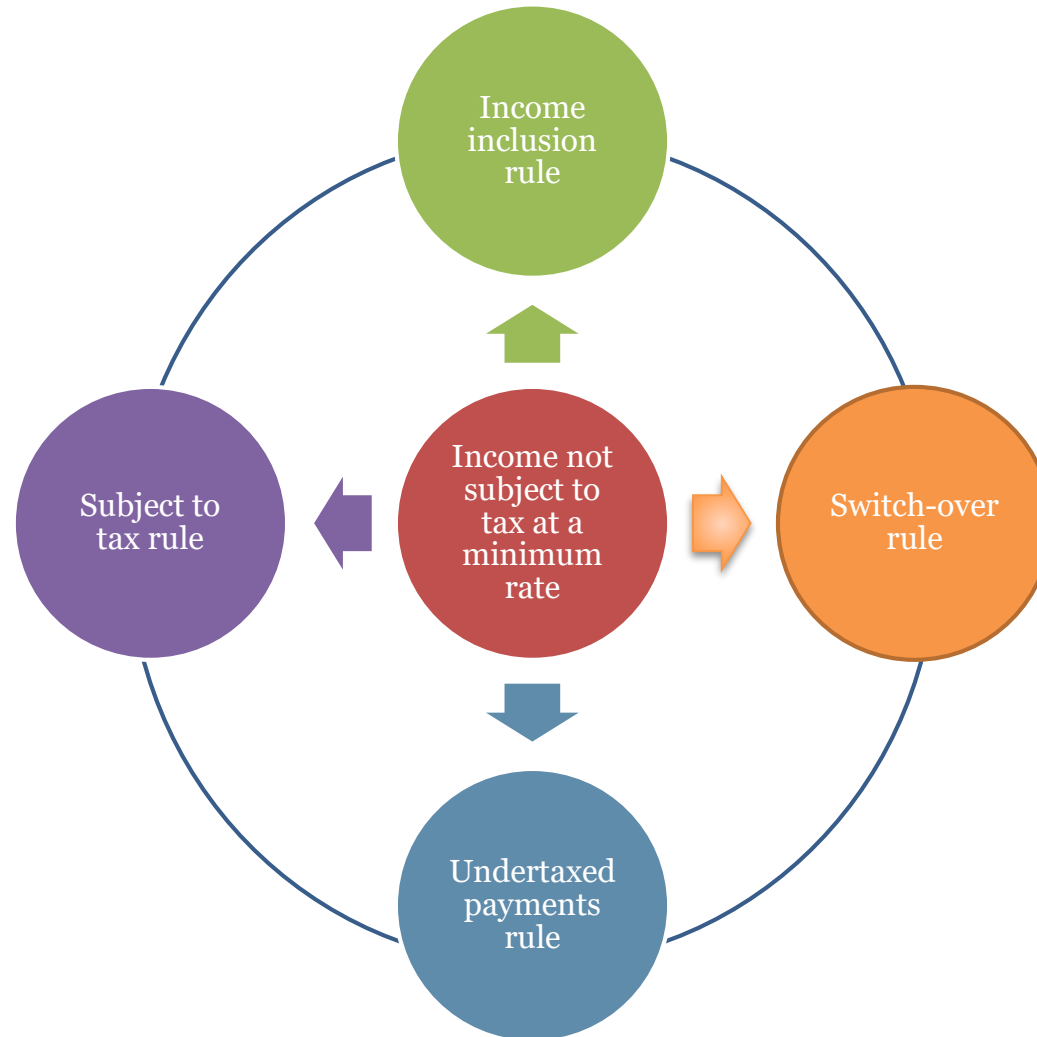
Ensuring all internationally
operating business pay a minimum
level of tax

Address remaining BEPS
concerns

Need for an internationally agreed,
uniform and coherent approach



Overview of Pillar Two – GloBE proposal





Next Steps & Key Dates

Objective of upcoming October TFDE meeting

- Discuss the model and whether it can be a basis for work going-forward
- Obtain input on open policy and technical issues

Next Steps

Refine and agree on UA

Work on development of a global solution

OCT/19

- UA Presented to G20 FMs

NOV/19

- Public Consultations

JAN/20

- IF Meeting

JUL/20

- G20 FM Meeting

NOV/20

- G20 Leaders' Summit



ECONOMIC ANALYSIS & IMPACT ASSESSMENT



Economic Analysis Outline

Part A: Background

- Reform assessment framework
- Counterfactual (i.e. unilateral measures and tax uncertainty)

Part B: Tax revenue implications

- Pillar 1: focussed on Amount A of the Secretariat's "unified approach" proposal
- Pillar 2

Part C: Investment implications

- Effective Tax Rate modelling
- Broader investment implications (Further work ongoing)



Part A: Background

Reform assessment framework

Counterfactual

- **Proliferation of unilateral measures**
 - New anti-avoidance provisions (e.g. DPT in the UK and Australia, GILTI and BEAT in the US)
 - New digital taxes discussed, announced or implemented in about 20 jurisdictions (e.g. turnover taxes)
 - Around 10 jurisdictions have announced they would consider such taxes in the absence of a multilateral solution
- **Tax uncertainty has been increasing** according to various surveys among MNEs
- **The counterfactual scenario without reform represents the risk of increasing fragmentation of the international corporate tax system**
 - Greater tax uncertainty and greater distortions that would weigh on investment and its efficient allocation



Part B: Revenue Implications

Key Objective

- Initial results gauge the overall direction and magnitude of the impact of the proposals
- Secretariat has assessed the proposals under a range of different design and parameter scenarios
- All results preliminary and dependent on reform design
- Design and parameter choices are not intended to pre-judge decisions that are still to be taken by the IF

Flexible framework

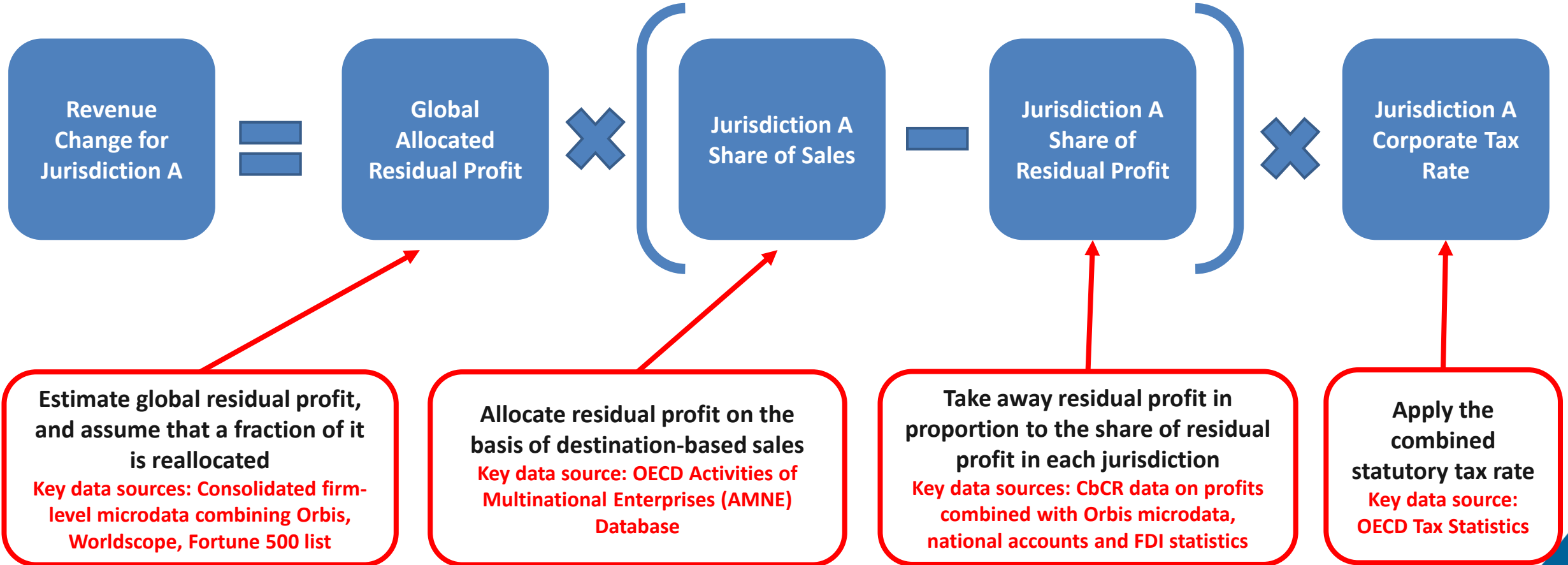
- Secretariat can model proposals in more detail on ongoing basis
- Continued analysis on scope, thresholds, parameters and design

Broad geographic and company coverage

- More than 200 jurisdictions
- Based on firm-level data covering more than 25,000 MNE groups, including major digital MNEs, complemented with aggregate data

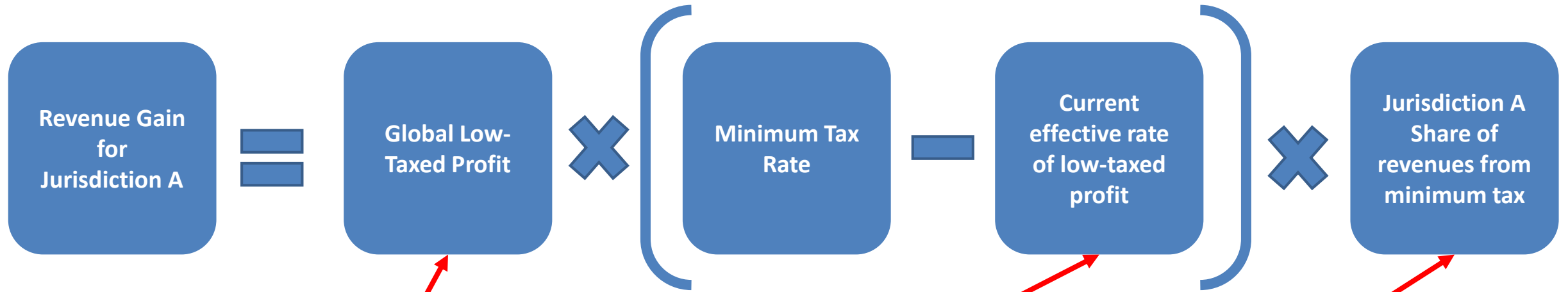


Summary of the Assessment Approach: Pillar 1





Summary of the Assessment Approach: Pillar 2



Estimate Global Low-Taxed Profit (LTP) assuming either global blending or jurisdiction blending
Key data sources: Consolidated firm-level microdata including combining Orbis and Worldscope (global blending), CbCR data on profits combined with Orbis microdata, national accounts and FDI statistics (jurisd. blending)

Estimate Effective Tax Rate on Low-Taxed Profit (LTP)
Key data sources: Same as previous box

Will depend on behavioural reactions of governments and MNEs
Not modelled at this stage



Part C: Overview of Main Investment Implications

- **The impacts of the proposals on overall investment in the economy are expected to be modest,**
 - Many MNEs would not face any changes to their investment incentives, and the overall impact on effective tax rates would be modest for the large majority of jurisdictions,
- **Pillar 2 may result in sharper increases in effective tax rates in zero-tax jurisdictions,** in the case of no behavioural responses
- **Pillars 1 and 2 should reduce the incentives for MNEs to engage in profit shifting**
- **Implementation of the proposals should reduce the importance of taxes in attracting investment.**
 - Real factors (e.g. infrastructure & education levels) will become relatively more important in attracting foreign investment
- In contrast, **inaction could lead to larger increases in overall tax rates on investment,** stemming from a proliferation of digital services taxes levied on turnover not profits.



Key Dates

Key dates

- **Task Force on the Digital Economy meeting:** 1 October 2019
- **November Meeting of Working Party No. 2 on Tax Policy and Tax Statistics:** 12-13 November 2019
- **TFDE Public Consultation:** 24 November 2019
- **Finalisation of Economic Analysis and Impact Assessment Report:** End of 2019
- **Ongoing analysis anticipated:** 2020



THANK YOU

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